

194-32

6 MAY 1972

Executive Director

72-861/3

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Inspector General's Report of Survey
of the Information Requirements Staff

1. I have reviewed the Inspector General's report on the recent survey of the Information Requirements Staff. Its findings coincide with my own views of the Staff's present effectiveness and its potential. As the report points out, the Staff has a few basic problems most of which stem from its personnel legacy. These are clearly recognized and upgrading measures are constantly underway to the extent that practical considerations permit.

2. The potential of the Human Resources Group (HRG) which you cite in your 18 February memorandum has not been unrecognized. I feel that the relationship between the HRG and the Clandestine Service has been working quite satisfactorily with mutual benefits to both. I was pleased to note that the DDP's comments on this relationship reflect my own views. As you know, during the past year we instituted procedures to identify to the Chief/FI those specific CS reports cited as essential to production of our finished intelligence reports. The Clandestine Service uses these data in the review and management of its collection projects. It is possible that the resources and capabilities of IRS could be applied to further support of the DDP if he so desires. You will recall that in 1970, Tom Karamessines asked for an assessment of the current and potential intelligence value of the Agency liaison efforts [redacted]. An interdirectorate task force, chaired by IRS, produced a joint assessment which I understand was useful in consideration of certain projects by both the OPPB and the 40 Committee. IRS stands ready to participate in further assessments of this nature as Tom sees the need for them.

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3. You also suggest the possibility of having the Programs Guidance Group of IRS serve as an instrument for evaluating the degree to which our finished intelligence production responds to customer needs. I believe that neither the USIB Critical Collection Problems Committee nor IRS is the proper vehicle for pursuing this objective in support of the NSCIC function. The machinery recently established under the NSCIC would seem to be the proper forum for these evaluations. You will be interested to know that in our FY 1974 program we have made provision for the allocation of five positions for creation of a new experimental research element within the Directorate. Its specific functions will include study of new production concepts and means of sharpening the focus of the intelligence production process. The work of this group, of course, will include some form of critique of our present intelligence products, and serve as a means of attacking any shortcomings or deficiencies noted by other external groups evaluating our product.

4. As you suggest in the last paragraph of your memorandum, the future vitality and capabilities of IRS depend greatly on the degree to which young officers are infused into the IRS population. IRS management has been actively making a special effort to acquire Career Trainees and especially bright young officers under 30 years of age who are oriented towards and trained in systems analysis concepts. As for the future strength of IRS relative to other priorities in the Directorate, I foresee no need at this time for augmentation in order to ensure that the intelligence production process receives the information it needs at as little cost as possible.

[Redacted] ILLEGIB

EDWARD W. PROCTOR
Deputy Director for Intelligence

ADDI/PVWalsh/tb (3 Mar 72)

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- 2 -